# CITY OF DAVENPORT 2012

City Administrator's Work Plan and Budget Workshop

February 10, 2018

### Schedule



### **Operating Funds**

- FY 2017 Financial Review
- FY 2018 Financial Update
- FY 2019 Operating Budget Review
- Youth Sports Review & Aquatic Center Changes Parks Department



### Capital Funds

- Debt Service Fund
- Local Option Sales Tax Fund
- Road Use Tax Fund
- Six-year Capital Improvement Program

2/10

### City Administrator's Budget & Work Plan

- Previous Workshop Follow-Up
- City Administrator's Recommended FY 2019 Budget
- City Administrator's Work Plan and Council Goal Review



### FY 2019 CA Recommended Budget

- Balanced Budget
  - Maintains tax levy at \$16.78
  - Achieves city council policy for reserve and liquidity targets
- Strong Economic Growth
  - Growing the tax base by 5%
- Significant Investment in Streets and Sewers
  - \$115M in street and sewer projects in 6-year CIP
  - \$18.7M in sewer system and street network projects in FY 2019
- Solid Financial Condition
  - Unassigned General Fund reserves at 22.45%
- Committed to Public Safety
  - 4 additional police officer positions
  - 1 public safety analyst
  - 100 foot gerial fire truck

### FY 2019 Budget Process

- Core Competency Presentations
- Business Plans
- Payroll & Revenue Projections

Kick Off

### Inputs

- Operating & CIP Requests
- Allocations & Debt Service Estimates
- Outside Agencies Applications

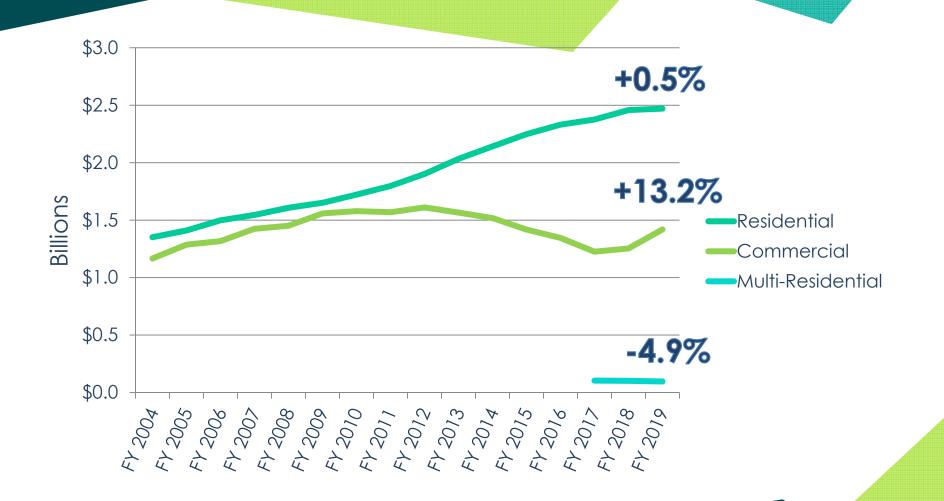
- Department Review
- Budget Balancing Measures
- Budget Workshops
- Public Hearing/Council Approval

Review

### FY 2019 Budget Overview

	FY 2018	FY 2019	Change
Operating	\$136,533,060	\$137,461,714	+0.7%
Capital	\$40,934,213	\$40,649,062	-0.7%
Debt	\$31,073,606	\$31,845,974	+2.5%
Total	\$208,540,879	\$209,956,750	+0.7%

### **Taxable Valuation**



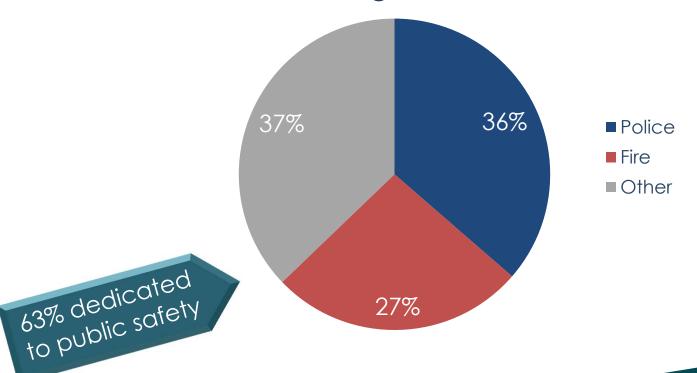
### FY 2019 Residential Rollback

- Residential rollback will decrease 2.3% in FY 2019
- The decrease in the rollback will decrease the tax payment for a median Davenport home by 2.30%, or \$24 over FY 2018

Property Class	FY 2018	FY 2019
Agricultural	47.4996%	54.4480%
Residential	56.9391%	55.6209%
Commercial/Industrial	90%	90%
Multi-Residential	82.5%	78.75%

### **Continued Emphasis on Public Safety**

General Fund & Trust and Agency Fund Budget Allocation



### FY 2019 Fee Adjustments



Average Residential Sewer Fee: \$6.08 more / qtr



Average Garbage Fee: \$1.41 more / qtr

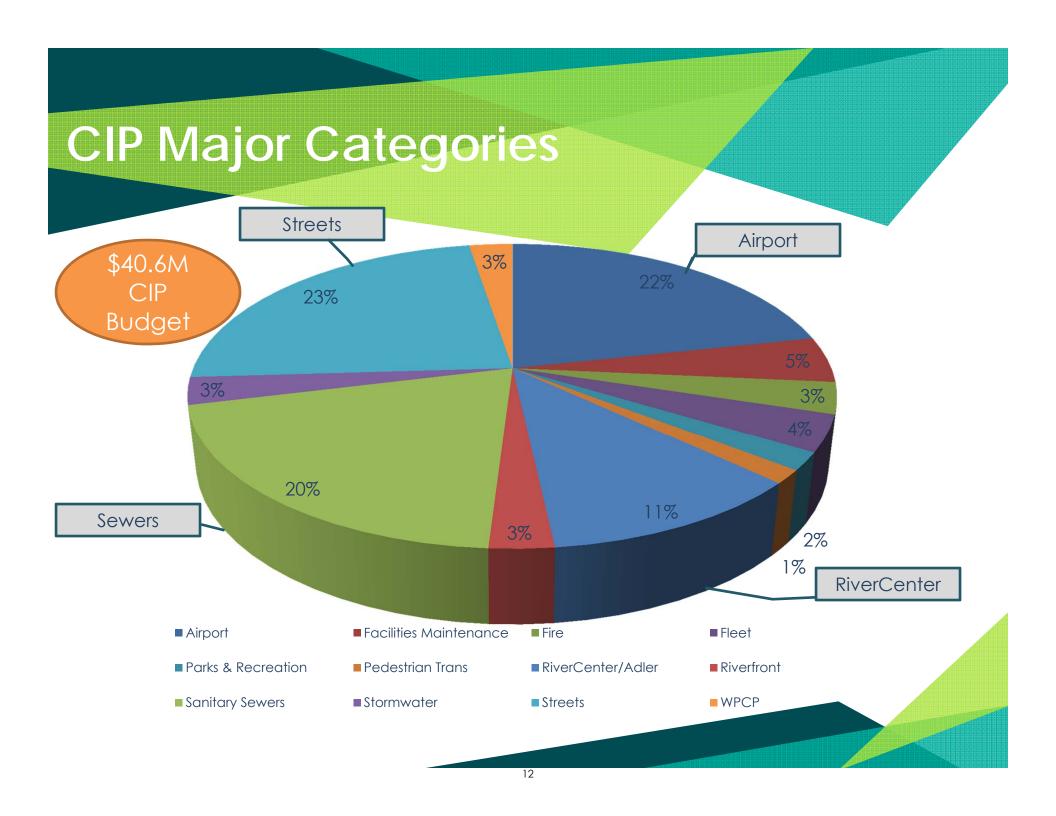


ERU Residential Clean Water Fee: \$0.24 more / qtr

### FY 2019 Impact to a Median Household

	Annual Change (In Dollars)	
Property Taxes	-\$24.14	
Sewer Fee	+\$24.32	
Solid Waste Fee*	+\$4.44	
Clean Water Fee	+\$0.96	
Net Impact	+\$4.58	

<sup>\*</sup>assumes medium garbage cart



2019 Budget Presentation

City of Davenport FY 2019-2024 CIP

### Fire Apparatus & Equipment Replacement

**Program: Fire Services** 

### Description

This program is for the replacement of fire trucks and fire engines. The replacement schedule is listed below:

FY 2019 - 100 Foot Truck (aerial/tower)

FY 2021 - One Fire Engine

FY 2022 - Two Fire Engines

FY 2023 - 70-75 Foot Truck (aerial)

### **Funding**

FY 2019: \$1,225,000 FY 2021-23: \$2,525,000 TOTAL: \$3,750,000



2019 Budget Presentation

City of Davenport FY 2019-2024 CIP

### **Urban Revitalization**

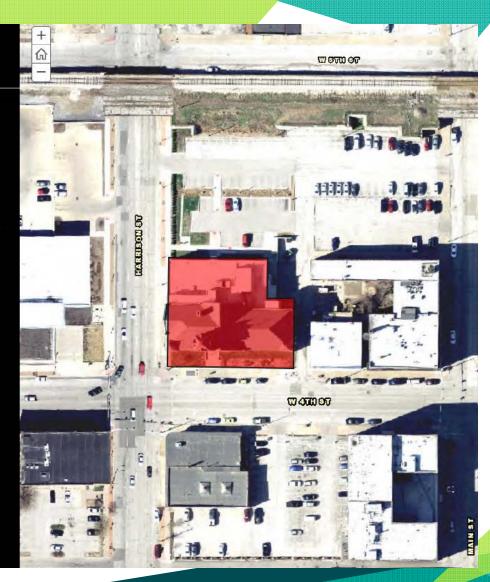
Category: CPED

### Description

This program provides funding for a comprehensive approach to city revitalization, which may involve an investment in infrastructure, rehabilitation and/or construction incentives or property acquisition.

### **Funding**

FY 2019: \$200,000 FY 2020-2024: \$1,500,000 (City) FY 2020-2024: \$600,000 (Grant) TOTAL: \$2,300,000



2019 Budget Presentation

City of Davenport FY 2019-2024 CIP

### Main Street Landing Improvements

Category: Riverfront

### Description

This project will implement the design for the riverfront area between Harrison Street and Perry Street.

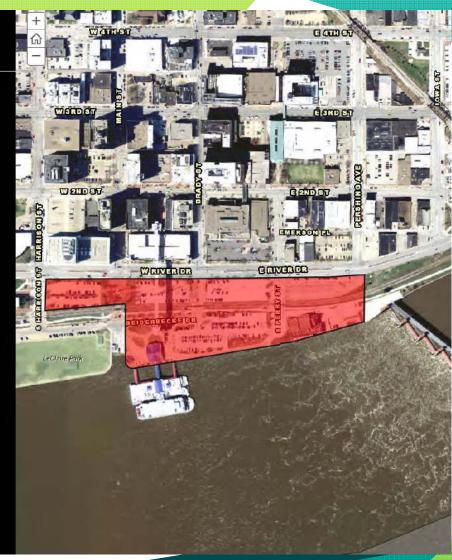
### **Funding**

FY 2019: \$1,000,000 FY 2020-2024: \$5,000,000 TOTAL: \$6,000,000









2019 Budget Presentation

City of Davenport

FY 2019-2024 CIP

### **Duck Creek Stabilization**

Category: Stormwater

### Description

To stabilize the high priority areas of stream bank between the confluence of Candlelight Creek and Brady Street on Duck Creek per the Wenck Engineering Study.

**Funding** 

FY 2019: \$445,000 TOTAL: \$445,000

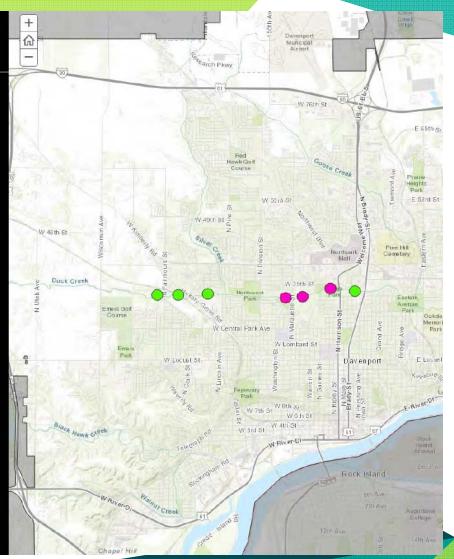
### Map

The map showcases the areas of Duck Creek that are scheduled to receive bank stabilization in FY 2019.

Green - Proposed High Priority Areas

Purple - Bid Alternates





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### FY 2019 Next Steps

### February 8

• FY 2019 Budget Hearing Publication

### February 21

- FY 2019 Budget Public Hearing
- City Administrator Presents FY 2019
   Budget at Committee of the Whole

### February 28

 FY 2019 Budget City Council Approval



## 

## City Administrator's Workplan Recap



### A Recap | 2016 & 2017

M/CC Goal Setting (Mar-16)

City Administrator's Workplan (Feb-17)

Quarterly Updates

Integrated on New Website

Linked to Pillars

**Well Protected Community** 

**Fiscal Vitality** 

**Welcoming Neighborhoods** 

**High Performing Government** 

Sustainable Infrastructure

**Vibrant Region** 





### URBAN REVITALIZATION

complete community impact project

explore reinvestment programs and strategies

### **BLUE RIBBON** PANEL



evaluate service delivery models & funding sources

explore community-wide initiatives to enhance public safety



evaluate system needs and develop long-range implementation plans for road infrastructure and storm/sanitary sewer systems.





LAUNCHING SUMMER 2016











Vibrant Region

complete integration and rebuild for a centralized website

expand and strengthen social media tools

complete market study

evaluate p3 models and explore partnerships

### DCSD PARTNERSHIP

continue support of district of distinction

facilitate creative arts academy growth in downtown davenport

update tax increment financing (tif) policy

evaluate economic development tools



### REGIONAL COLLABORATION

for cultural arts & events

strengthen intergovernmental

### RIVERVISION

explore regional solutions

relationships

### RIVERFRONT &

construct interim improvements

evaluate strategic opportunities



### NORTH ELMORE CORRIDOR

partner with stakeholders to develop strategic vision

implement attraction strategy for desired tenants

### A Recap | CY2017



The mission of the leadership team is to bring out the best of the organization to successfully provide essential services and sustainable infrastructure for a safe, welcoming and vibrant community.

- ✓ We are investing in talent and strengths.
- ✓ We are committed to cross-departmental collaboration.
- ✓ We are innovating how we share information.
- ✓ We are financially prudent.
- ✓ We are delivering on our goals.

### Well Protected Community



### **Police and Fire Operational Study**

Goal | Evaluating the operational structure, policies and procedures, staffing, and resource deployment of both the Police and Fire Departments and recommending and implementing opportunities for departmental sustainability and optimization.

Update | The final reports have been received and distributed. The Council received a briefing from the consultants on Tuesday, February 6.

### **Priority Based Dispatch**

Goal | Partner with SECC, MEDIC, medical practitioners, and other Scott County agencies to complete a priority dispatch with determinants assessment including an implementation and transition plan.

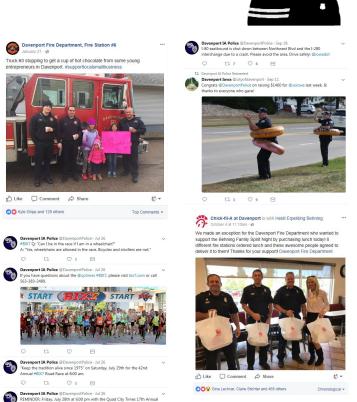
Update | Response determinant process was completed; New process went live on January 1. All parties continue to meet bi-weekly to evaluate determinants, call-processing times, and make response adjustments where necessary.

### Well Protected Community

### **Public Safety Awareness**

Goal | Initiate a public safety awareness campaign for the community to create helpful hints and reminders based on seasonality of services and current community issues.

Update | Numerous cross-departmental public safety awareness campaigns have occurred during the Summer, Fall, and Winter months including public service announcements on texting/driving, fireworks safety, trick-or-treating safety etc. This has now become an ongoing operational task and is co-led between PD and Fire with administrative support from Communications.



Ir. Bix takes place. Please drive carefully!

### WPC | Public Safety Awareness





















To apply, please visit: governmentjobs.com/careers/davenp...

### Fiscal Vitality



### **Health Insurance Stop Loss Co-Op**

Goal | Collaborate with other lowa municipalities for the purpose of self-insuring the larger group for stop-loss insurance coverage.

Update | Legal, Finance, and Human Resources have completed a review of the draft 28-E agreement; Staff has met with the lowa Insurance Commission to review; Bettendorf, Scott County, and Davenport are participating in a feasibility study, and the RFP is due back in early 2018.

### Review Incentives Policies (Includes TIF)

Goal | Conduct an assessment of all City economic development incentive policies, including TIF, and recommend a structure that encourages smart and sustainable tax base growth.

Update | Staff has drafted revised TIF policy language for future consideration; Council has directed staff to begin the process of evaluating and revising URTE areas and available schedule.

### FV | Sterilite

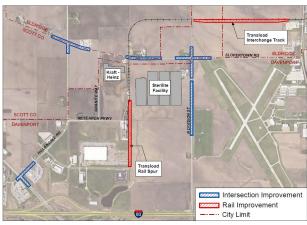
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### **Sterilite**

Goal | Complete all necessary approvals for the Sterilite project including all Council and State actions; ensure timely design and construction of infrastructure requirements.

Update | Sterilite development is under construction; scheduled to be completed in 2Q-18; Staff is currently working with Savage Services to make necessary rail improvements for rail access to the site; RISE road improvements are scheduled to take place during Spring and Summer 2018.







### FV | Kraft-Heinz



### **Kraft-Heinz**

Goal | Continue partnership with Kraft-Heinz to ensure a timely operational launch of the new state-of-the-art food manufacturing facility, including all roadway improvements at the new location.

Update | Construction on facility was completed during 3Q-17; operations at downtown facility are scheduled to cease by end of 1Q-18 when the new facility becomes fully operational; all RISE road improvements have been completed.







### Welcoming Neighborhoods



### **Washington Street Corridor Pilot Program**

Goal | Fully implement a dedicated neighborhood improvement pilot program aimed at providing pedestrian infrastructure improvements and new public safety initiatives such as LED streetlight conversions and strategic camera implementation.

Update | All technical elements of this project have been completed; staff will continue tracking performance measures for a one-year period.

### **North Elmore Corridor Overlay and Branding**

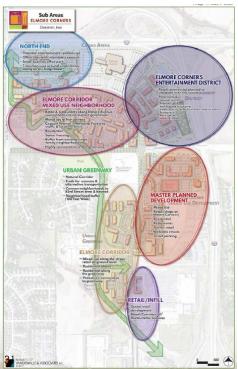
Goal | Design and develop a plan for the North Elmore Corridor to include an overlay district encouraging certain uses, establishing design requirements, and creating a seamless brand for the district.

Update | Vandewalle and Associates has completed the Elmore Corners Plan, which includes land use plans and an overlay district. In January, the plan was presented to the City Council and a stakeholder group. Neighborhood meetings on the overlay district and associated design standards will be held in 1Q-18 with formal adoption by City Council anticipated in 2Q-18.

### WN | North Elmore Corridor













### Welcoming Neighborhoods



### **Mobile Food Vendor Program**

Goal | Submit a mobile food unit ordinance for Council consideration; implement the mobile food vendor program including the development and execution of all licensing and permitting procedures.

Update | City Council adopted a mobile food unit ordinance in February; the public zones are now operational, and numerous mobile food units have submitted applications for and received licenses and permits; The Fire Department continues to inspect, educate, and refine mobile food units on requirements that were enforced beginning on July 1, 2017. Project is completed.

### **Downtown Parking Program**

Goal | Implement and monitor the effectiveness of new parking pay stations; increase level of cleanliness and level of service in ramps through dedicated parking ambassadors, and begin determining a long-term strategy for surface lots.

Update | System went live on January 9, 2017 at all three downtown parking ramps with 15 parking pay stations; Began ticketing in early February; added additional signs and education pieces to ramps based on customer feedback. Project is completed.

### WN | Mobile Food Vendors















### High Performing Government



### **Zoning Code Rewrite**

Goal | Create a steering committee and hold public meetings on a complete re-write and update of the City's zoning code and other related ordinances to ensure effective land-use and integrate building code requirements.

Update | After public review and input during July, Phase II of the project is now underway; the consultant is currently drafting the ordinance document; draft will be presented for feedback during 1Q-18.

### City Website Rebuild

Goal | Conduct a re-build of the City's website and ensure a customer-focused and customer-centric user experience.

Update | Staff migrated all content from the prior site to new site including the payment center and action center request items; the site has launched, and Staff will continue to evaluate the needs of customers during the transitions and make modifications as necessary. Project is completed.

### HPG | City Website Rebuild





Located along the banks of the Mississippi River, Davenport is a vibrant and progressive community that has been declared "The Most Livable Small City in America." We boast a thriving downtown and business-friendly environment, with a focus on development and revitalization. Please explore our website and our City's unique character, history, entertainment and business, appreciation for art and culture, shopping and civic service opportunities.

### RESIDENTIAL HELP

## \$ Pay a Bill > Citibus Route Maps & Information > ! File a Non-Emergency Police Report > Parks & Recreation >

### **GOVERNMENT HELP**

(©) Career Opportunities	: <b>&gt;</b> :
■ Watch Videos / Government TV	: <b>&gt;</b> [*]
	(3)
₹ Notifications & Alerts	· •





### OUR COMMUNITY

FRANK KLIPSCH

Davenport, Iowa, with a population of more than 100,000, is the regional epicenter of the metropolitan Quad Cities, population 400,000, and the third largest city in the State of Iowa. It is a place proud of its unique heritage at the crossroads of America.

CITY COUNCIL

Geographically defined by the path of the Mississippl River, the only place where the Mississippi runs from east to west, residents like to say that the sun always shines on their city. Davenport offers some of the nation's best schools, friendliest neighborhoods, highest quality public services and a distinguished reputation for the arts, entertainment and especially music.

Davenport, "Where the Mississippi Celebrates", is a great place to live, work, play, raise a family and visit.

Neighborhoods & Housing Moving to or Within the City Education Recreation & Events

### Calling Davenport Home

Davenport boasts a diverse network of housing and neighborhoods, from lofts in our vibrant downtown to modern subdivisions, older established neighborhoods, historic areas steeped in character, and more rural settings.

Whether you are moving to or within Davenport, prospective residents might find our Community Planning and Economic Development, Map Center, and Recognized Neighborhood Group tools and resources useful when selecting their next home or business.

### High Performing Government



### **Customer Experience Program**

Goal | Evaluate the value and parameters for the potential implementation of a 311 system; fully integrate a common request system for all City departments and customers and design an effective request workflow; train all senior clerk staff on existing customer experience tools.

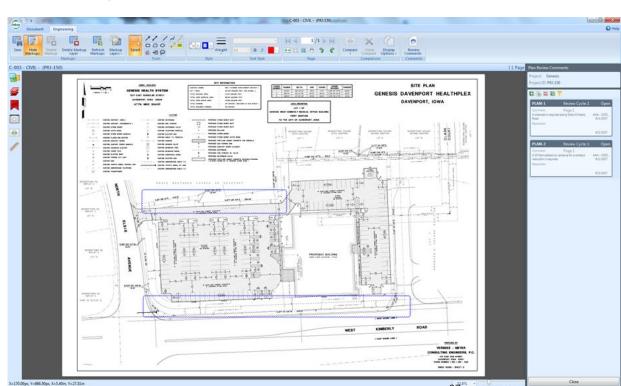
Update | Customer Experience Team implemented new "contact us" information request structure and increased responsiveness to customers by ensuring a departmental response within six business days; City Staff will continue to evaluate potential implementation of a 311 system in conjunction with city-wide phone service upgrade in CY2018.

### **E-Plan Review Implementation**

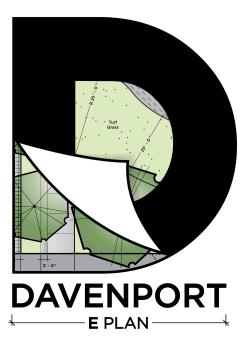
Goal | Implement an electronic plan review system to create ease of use for the submitter and timely and efficient plan review by City staff; allows others to see and review all comments and changes and is anticipated to improve communication and enforcement of final plans and specifications across all departments.

Update | IT and Community Planning & Economic Development staff finalized user lists, permissions, and licensing during 2Q-17; the new E-Plan module/website launched on September 1 and all large scale development plans are now submitted through this channel for review; Staff will continue to refine workflow as necessary, but project is complete.

# HPG | E-Plan Review







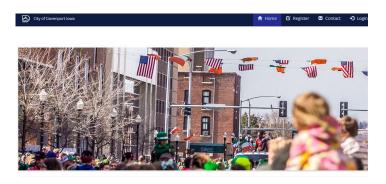
# HPG | Special Events Program



### **Special Events Program**

Goal | Evaluate and re-build the City's special events program as a cross-collaborative system resulting in an electronic workflow to allow for a better customer experience; update the special events policies and update any corresponding ordinances.

Update | City Council adopted a revised special events policy; Administration staff hosted a community meeting/training for all event sponsors on the new workflow system; currently have received over 50 electronic event submissions; all staff are utilizing electronic approvals. Project is complete and new system is SOP.



Event Name	Event Type 11	Date Submitted 👢 🐔	Status 11	I†
Cinco de Mayo 5K	Race / Walk	2017-10-27	Level One Review	view details
Ride the River Festival	Park Use (LeClaire)	2017-10-26	Level One Review	view details
Neighborhood Halloween Gathering	Block Party	2017-10-25	After Action	AA Review in progress ( details )
Village of East Davenport Chirstmas Walk	General	2017-10-19	Level Two Review	view details
Society for Creative Anachronism/ Dark River	Park Use (Credit Island)	2017-10-18	Level Two Review	view details
Fieldcrest/N Clark St Block Party	Block Party	2017-10-17	After Action	AA Review in progress ( details )
2018 MDA Quad Cities Muscle Walk	Race / Walk	2017-10-11	Staff Review Complete	view details
Mississippi Valley Blues Fest	Festival	2017-10-05	Submitted	review
Race/Walk Along the Water	Race / Walk	2017-10-03	Level One Review	view details
QCSO Riverfront Pops 2018	Park Use (LeClaire)	2017-09-12	Staff Review Complete	view details

Welcome to the City of Davenport's Special Events Application portal. Please create an account and login to submit your special events applications and supporting documentation.

Register now to get started!

Welcome!

Showing 1 to 10 of 14 entries







### 5-Year Street Plan / Pavement Maintenance Program

Goal | Continue coordinated efforts with the Center for Transportation Research & Education and use of predictive analysis software (dTIMS) to develop a five-year street maintenance plan that will be utilized for project selection and maintenance operations planning.

Update | The Center for Transportation Research & Education is in the process of updating the equations for calculating pavement condition index (PCI). By altering the formula, this will change the PCI score of every street segment and the related benefit/cost ratio. This new process more closely matches municipal pavement curves. Staff anticipates receiving those scores in Spring 2018. The plan will be finalized once the new data has been received by the City.

### **Downtown Streetscape**

Goal | Continue coordination with the Downtown Davenport Partnership to update downtown streetscape standards and long-term planning for streetscaping requirements; review items include: ADA access, street lighting, and a design palette for streetscape elements, as well as an analysis regarding the responsibility of each component.

Update | Project has been completed; staff will work closely with the Downtown Davenport Partnership on scheduling upcoming projects.

# SI | 5-Year Street Plan



YEAR 1: PILOT





### Consent Order / WPCP 28-E

Goal | Update the existing 28-E between Davenport, Bettendorf, Riverdale, and Panorama Park to modernize agreement terms for the shared sewer assets and the cost-sharing structure for improving and maintaining those assets.

Update | The 28-E technical committee is currently reviewing the final proposal; once language has been agreed upon by all of the communities' staff teams, the proposal will be presented to individual City Council bodies in early 2018.

### West 76th Street

Goal | Finalize right-of-way acquisition; complete procurement procedures for construction; develop communications plan and host appropriate informational meetings; complete construction.

Update | The contractor is in the process of installing storm sewer and will be performing earthwork this winter in preparation for paving set to commence in Spring 2018.



### **Rockingham Road**

Goal | Resurface and reconstruct roadway, replace storm sewer, and replace/repair sidewalks and ADA ramps; scope of project is from Schmidt to Birchwood.

Update | The road construction portion of the project is complete, the contractor will continue to finish sidewalks and driveways as weather allows. It is expected that these tasks will carry over into the beginning of Spring 2018.

### **Veteran's Memorial Parkway**

Goal | Construct a new roadway from Jersey Ridge to the Eastern City limits connecting U.S. Business 61 to Middle Road in Bettendorf; construction plans are complete, and property acquisition is underway.

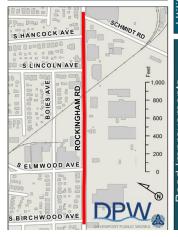
Update | The section of roadway from Elmore Avenue to the bridge over I-74 is open to traffic. The rest of the project, Elmore Avenue to Jersey Ridge Road, will have earthwork and storm sewer installation performed over the winter and spring with paving to begin in Summer 2018.

# SI | Rockingham Road



# City of Davenport

Rockingham Road Improvements





Storm Sewer: 2,345 Lineal Ft

Storm Intakes: 23



Utility Relocation including 1.47 miles of:

- Gas & Electric Lines (MidAmerican Energy)
- Water Mains (Iowa American Water)
- Comm. Cable (CenturyLink/Mediacom)

ents		Quant	ity	Compari	son
/eme	Asphalt Construction	4,685	Tons	Weight of <b>31</b>	City Busses
) bro	New Curb & Gutter	3,808	Lineal Feet	Length of 58	Semi- Trucks
Road Improvements	Concrete Patches	1,070	Square Yards	Area of <b>4.4</b>	Basketball Courts
Roa	Total Reconstruction	6,375	Square Yards	Area of <b>1.09</b>	Football Fields
	New Sub-Drain	2,333	Lineal Feet	Length of 6	Downtown Blocks







### **Kimberly and Division Intersection**

Goal | Project includes the intersection improvements such as adding right-turn lanes, lengthening left-turn lanes, road widening, some road reconstruction, and signal replacement to reduce congestion, delays, and accidents, while also improving pedestrian safety and pavement/signal conditions.

Update | Project has been completed; staff will work closely with the lowa DOT during the auditing phase of the project.

### **Right-of-Way Management**

Goal | Update and approve a right-of-way management ordinance to prevent overcrowding of utilities within the right-of-way and to ensure sustainable and strategic placement of underground infrastructure.

Update | Collaborated with stakeholders and Public Works staff to produce an agreement acceptable to all parties and was approved by the City Council in March 2017. Staff is conducting ongoing meetings with utility providers to ensure the program runs effectively. Project is complete.

# SI | Kimberly & Division













### I-80 Widening

Goal | Continue coordinated efforts with peer cities along the corridor, lowa Department of Transportation, and with other key regional stakeholders to advance the need and importance of the I-80 widening project and its positive impact on future growth and economic development opportunities.

Update | City Administration and Public Works Administration will continue to highlight the priority of widening I-80 to the IDOT local system engineers and IDOT Commission; IDOT corridor study is underway. Staff has placed a significant emphasis on continuing development of the IDOT/City relationship including regular attendance at monthly meetings.

### Multi-Modal Transportation Plan (Davenport GO)

Goal | Conduct a city-wide assessment of the City's multi-modal systems and produce recommendations for improvement of bike lanes, sidewalks, 10-ft paths, and the off-street trail system.

Update | The preliminary system concept has been released to the public for comment following review from the steering committee. As the system takes shape; the consultant will begin addressing the details associated with the network.

# SI | Davenport GO



### Preliminary System Concept















### **Clean Water Policy**

Goal | Draft an update to the existing clean water policy to address localized flooding, nuisance issues, regional drainage, stream-bank erosion, and overall stormwater quality within the City; create a prioritization matrix to be used for project selection and ongoing maintenance/operational planning needs.

Update | Staff is in process of finalizing the draft update that will strengthen the City's stormwater ordinance and management policies in the following areas: regional drainage and detention, stream-bank erosion, localized flooding and best management practices.

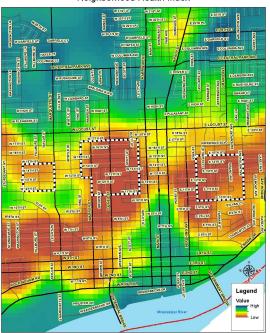


### **Davenport Schools Partnership**

Goal | Engage in the City of Davenport/Davenport Community School District Partnership Action Group focused on urban revitalization, addressing student behaviors, and determining ways to tell the joint stories of both organizations through various media opportunities.

Update | Partnership meetings are underway, and routine updates from each of sub-groups are occurring regularly. The City and Schools continue to look for ways to support agency strategies and goals; most recently, the City Council adopted a resolution of support for fair and equitable school funding as part of its 2018 legislative program.





RESOLVED by the City Council of the City of Davenport.

RESOLUTION supporting equal and adequate public school funding.

WHEREAS, the City of Davenport, IA understands the important role schools and students play in a community and the benefits of investing in education; and

WHEREAS, the City of Davenport, IA recognizes and supports the efforts to amend the Iowa per pupil funding formula; and

WHEREAS all districts should be allowed to spend the same per pupil amount and should have adequate funding so as to allow for every district within the state to remain competitive and provide a world leading education; and

WHEREAS the long term health and growth of the State of Iowa is dependent upon people wanting to live, work and play here; and

WHEREAS the spending power of districts has been eroding and requires amendment to the funding formula to allow for equal and adequate funding; and

WHEREAS it is time to reinvest in the long-standing promise of Iowa to provide the best public education in the world to its youth; and

WHEREAS this is a critical time for investors to see states and municipalities using funds advantageously to allow for communities to flourish as we transition into the knowledge economy.

NOW, THEREFORE, IT IS HEREBY RESOLVED by the City Council of Davenport, Iowa, that the City of Davenport supports the efforts to equally and adequately fund the Davenport School District and all of Iowa's districts; that the General Assembly is encouraged to adopt amendments to the Iowa Code that eliminate the current disparity in per pupil funding between Iowa's children; and that Iowa lead the way in educating youth.



### Main Library 50th Anniversary Updates

Goal | Continue planning updates for the Main Library's 50th Anniversary, including the implementation of more defined youth/teen areas, additional technology locations, and rehabilitation of exterior lighting; project dependent upon successful completion of a private fundraising campaign by the Davenport Library's FRIENDS group.

Update | Report from the fundraising feasibility study pointed to a need to have a more clear focus on what purposes the renovated space will be used for; Library Staff will undergo a strategic planning process during the Fall of 2017 that will include a public input process; following the strategic planning, the project will be represented to potential funders. A commitment of \$150K over three years was received from the RDA.









### Miracle Field and Inclusive Playground Projects

Goal | Partner with other Quad Cities Parks & Recreation Departments and interested organizations to secure funding for and construct an all-inclusive ball-field in Prairie Heights Park to encourage play for all.

Update | Staff continues to seek funding opportunities for both projects; fundraising for the Miracle Field is at 70%; All proceeds from the Davenport Rotary WingFest on September 30 went towards the field, Staff is attending ward meetings, and also submitted an application for grants. Additionally, Smart Toyota has donated \$10K over two years, and Shive-Hattery has offered to design lighting plans and specifications at no cost.

### Small/Minority-Owned Business Networking

Goal | In collaboration with the Affirmative Action Commission and the Iowa State Extension Office, the City will host its first business networking opportunity with large contractors and small/minority-owned contractors to facilitate introductions and upcoming business growth opportunities.

Update | Round-table discussion planning is underway; goal has transitioned to an operational item.

# VR | Miracle Field and Inclusive Playground ( )















### **Enhance Broadband Services**

Goal | Introduce agreements and initiatives that will facilitate the expansion of high-speed broadband internet services throughout the community.

Update | Staff from Davenport and Bettendorf are collaborating on the development of a joint economic development package for companies interested in deploying a community-wide fiber-to-the-home network.

### **Main Street Landing**

Goal | Continue the development of a world-class riverfront through: Develop park design guidelines; prepare final design and construction drawings for N5 and N6; prepare public outreach campaign for South parcels; and lead appropriate procurement processes during the implementation phases.

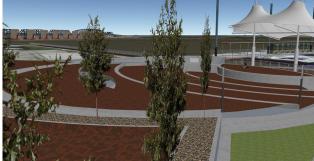
Update | RDG has completed the Design Guideline project which will be submitted to the City Council for review and adoption 1Q-18. Construction drawings for the Flex Lot (N5) are nearing completion and will be bid 2Q-18. The City will be working with the Figge and Downtown Davenport Partnership on the Riverfront Art project. The development process for N4 (south of Redstone Ramp) will be developed this spring for FY2019 implementation.

# VR | Main Street Landing









MAIN STREET LANDING - ILLUSTRATIVE PLAN (DRAFT)



### ...and more!



There were a number of additional special projects and initiatives that staff worked on in conjunction with the Mayor and Council, and our regional partners throughout the year.

**Banking RFP** | The City completed a banking services RFP process, transitioned primary banking services, and began implementation steps for a new purchasing system.

**Special Public Safety Fund** | A continued focus on financial management allowed for the creation of a Special Public Safety Fund with year-end fund balance. The fund was able to leverage a challenge grant from the Bechtel Trust, which combined are supporting the addition of two new school resource officers and two community policing positions.

**Fire RMS** | In conjunction with a hardware and software update at SECC, the Fire Department has been transitioning from its legacy software to New World. The conversion includes compliance with new state regulations related to emergency medical procedures. Additional modules will be added in the coming years.

**Costco** | Costco received formal approval for its proposed Davenport location in August. The new-to-market destination retailer is planning to begin construction in 2018.

### ...and more!



The City continues to remain focused on being a regional collaborator and partner on a number of key initiatives.

I-74 Bridge Construction Coordination | City staff is in continuous conversation with neighboring jurisdictions and state agencies associated with the I-74 bridge construction to ensure conflicting construction projects are minimized for the duration of the project.

Rock Island Arsenal | The City remains committed to the long-term viability of the Rock Island Arsenal through a multi-jurisdictional partnership with The Roosevelt Group.

Mississippi River Cities and Towns Initiative | Mayor Klipsch is currently the MRCTI Co-Chair and ensuring that the City is an active participant. The Quad Cities will be hosting the Annual Meeting in the fall of 2018.

Davenport also hosted the lowa League of Cities and **Iowa State Police Association** conferences in 2017.





### ...and more!

institute



Cohort 1 | July 2017

"Great insight to who I am, why I do what I do, and how to put it into motion."

"Biggest takeaway so far: it's given me permission to not feel like I have to be good at everything – it's OK to let others lead in their strongest areas."

Cohort 2 | January 2018

Cohort 3 | July 2018

Each cohort consists of 15 individuals, is cross-departmental, varies in organizational tenure, and represents the full spectrum of responsibility from front-line through senior management.











### ...kudos to the team!

TEAMWORK IS THE ABILITY TO WORK TOGETHER TOWARD A COMMON VISION.

THE ABILITY TO DIRECT INDIVIDUAL ACCOMPLISHMENTS TOWARD ORGANIZATIONAL OBJECTIVES.

IT IS THE FUEL THAT ALLOWS COMMON PEOPLE TO ATTAIN UNCOMMON RESULTS.

- ANDREW CARNEGIE -



### **HRRAN** REVITAL IZATION

complete community impact project

explore reinvestment programs and strategies

### BLUE RIBBON PANEL



evaluate service delivery models & funding sources

explore community-wide initiatives to enhance public safety



evaluate system needs and develop long-range implementation plans for road infrastructure and storm/sanitary sewer systems.



PERFORMANCE MEASUREMENT PILLARS **LAUNCHING SUMMER 2016** 

> Well-Protected Community





Neighborhoods













complete integration and rebuild for a centralized website

DCSD PARTNERSHIP continue support of district of distinction

exnand and strengthen social media tools

complete market study

undate tax increment financing [tif] policy

evaluate p3 models and explore partnerships

facilitate creative arts academy growth in downtown davennort evaluate economic development tools



REGIONAL COLLABORATION

explore regional solutions for cultural arts & events

strengthen intergovernmental relationships



construct interim improvements

opportunities



### NORTH FLMORE

partner with stakeholders to develop strategic vision

implement attraction strategy for desired tenants

# 18|19

Mayor & Council Goals

+

City Administrator's Workplan



### The Process





# Mayor & City Council Goals



Crime Reduction & Juvenile Support Services (Well Protected Community)

Commercial Corridor Revitalization Studies (Fiscal Vitality)

**Urban Revitalization (Welcoming Neighborhoods)** 

Improve Infrastructure (Sustainable Infrastructure)

Main Street Landing (Vibrant Region)

Long-Term Community Funding Plan for the Figge & Putnam (Vibrant Region)

	M CC 18-19 GOALS						
	Goal		Top 5 Rankings				
VR-1	Develop a Community Vision and Associated Branding (Vibrant Region)	50	1				
VR-2	Veterans Memorial Park (Vibrant Region) Increase per pupil funding by for Davenport school children to the amount	37	1				
VR-3	equal for all Iowa other districts (Vibrant Region)	58	1				
	Plan and Fund the buildout of Main Street landing within 5 budget years.						
VR-4	(Vibrant Region)	62	4				
VR-5	Long Term Funding for the Figge and the Putnam (Vibrant Region)	71	4				
VR-6	Work together with Davenport School District to support each other's goals. (Vibrant Region) Continue to pursue joint partnerships to address areas outside of city scope.	42	0				
VR-7	Mental health, housing insecurity, food insecurity, juvenile crime, family stability (Vibrant Region)  Lobby to the appropriate body to re-draw school district boundary lines so	36	1				
/R-8	that all areas of the city fall into the DSCD borders. (Vibrant Region) Coordination, Prioritization, and Planning for Riverfront Parks (Vibrant	36	0				
/R-9	Region)	50	0				
V-1	Prepare another state certified industrial park (Fiscal Vitality)	73	1				
V-2	Update the Brady St Corridor (Fiscal Vitality)	49	0				
	Complete Corridor Studies for major commercial corridors including 3, 5, and						
V-3	10-year development or redevelopment plans. (Fiscal Vitality)	65	3				
V-4	Address Davenport NOW (Fiscal Vitality) Complete the Rockingham Road Retail Strategy Plan and Recommend	56	1				
V-5	Implementation Steps (Fiscal Vitality)	60	0				
V-6	Devise a development strategy for West Davenport. (Fiscal Vitality)	62	2				
V-7	Be prepared for economic challenges. (Fiscal Vitality)	60	2				
V-8	Elmore Corridor Development / Overlay Area (Fiscal Vitality) City's Role and Impact Related to the Kraft / Heinz Transition and	53	0				
FV-9	Development of Old Site (Fiscal Vitality)	58	0				
NPC-1	Reduce crime (Well Protected Community)	87	3				
WPC-2	Increase Police Department Resources (Well Protected Community)	38	1				
WPC-3	Juvenile Support Services (Well Protected Community)	79	7				

# Well Protected Community



### **Juvenile Justice & Legislative Strategy**

Goal | Develop a comprehensive legislative strategy including a juvenile justice component that would provide a multi-agency single entry site for early intervention, full assessments, and improved access to services for youth offenders and access for preventative services; advocate for and participate in the process of creating a centralized and coordinated Juvenile Assessment Center program.

### **Fire Department Succession Plan**

Goal | Conduct recruitments for three key command positions within the Davenport Fire Department: Assistant Chief - Fire Marshal (process and appointment completed in 1Q-18); Assistant Chief - Operations (interview process to occur in 1Q-18 and appointment in 4Q-18); and Chief (process to begin in 1Q-18 and appointment in 3Q-18).

### CITY OF DAVENPORT, IOWA

City Administrator's Office Issue Paper 18-03 "Juvenile Crime & Juvenile Justice' November 6, 2017 (P. Sikorski, J. Bladel, and S. Ott)



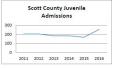
### STATEMENT OF ISSUE & BACKGROUND

The Juvenile Court system in lows is a specialized court that has authority over certain cases involving the lives of children in lowar that includes both Child in Need Assistance (CINA) and delinquency cases. Throughout the State, there is a focus on diverting low-risk juvenile offenders from entering the juvenile justice system and, instead, providing youth and their families with the assistance needed to prevent further youthful offenses. Within Socio County, the number of youthful offenses entering the criminal justice system has increased 25% over the past two years after previously seeing declines in youthful offenses.

In order to proactively address the rise in juvenile crime that has occurred in Scott County, the Deveropt Police Department, in conjunction with their partners in the juvenile court synthem, department of human services, county attorney's office and other private service provides, would like to create a Juvenile Assessment Center in Scott County, While there are many resources and agent throughout Scott County that provide assistance to a trick and youthful offenders, these services are a coordinated, multi-agency, single entry site which provides and in the resource of the service of the source of the service of

There are currently no Juvenile Assessment be that of lows. The City of Davenport, in conjunction with his partners, would like to be the first to offer this service in the State. Many of state holders that are critical to the success of a Juvenile Assessment Center are State based agencies stakeholder that are critical to the success of a Juvenile Assessment Center are State based agencies which shall be partnered of Human State of the State Assessment Center in lows by allowing these state departments to participate in this late.

### RELEVANT DATA

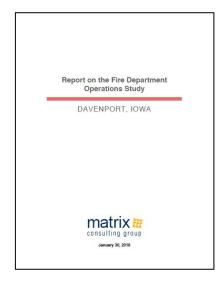


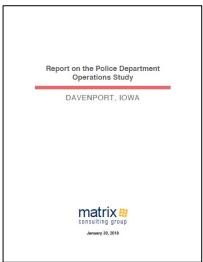
# Well Protected Community



### **Implement Police & Fire Operations Study Findings**

Goal | Present final reports to City Council; individually evaluate all findings and recommendations from both reports; create implementation timelines for key recommendations and make departmental adjustments as necessary; Incorporate any feasible staffing and equipment adjustments into the FY 2019 Budget process as funding allows.



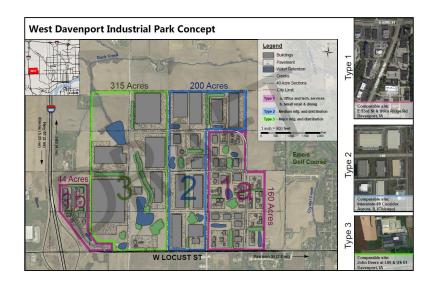


# Fiscal Vitality



### I-280 & Locust Economic Development Plan

Goal | Build on and continue the success of the Eastern lowa Industrial Center by identifying future development zone; Staff has identified a 700-acre area at intersection of Locust and I-280 that is suitable for industrial development; begin planning for extension of infrastructure including preparing estimates for sewer and street costs.



# AST FACTS

Site Size | 719 Acres

Site Streets | 4.9 Miles // 30 ft. width

Site Sewers | 4.1 Miles

South Duck Creek Sewer Extension | 3.8 Miles (Diversion Tunnel to I-280)

# Fiscal Vitality



### Mid-Brady Revitalization Strategy

Goal | Coordinate with stakeholders and relevant professional services to facilitate a redevelopment of the Mid-Brady Street corridor; incorporate trends in current retail climate and provide an adaptive reuse analysis for the North Park Mall area.

### **Rockingham Road Retail Strategy**

Goal | Obtain a consultant to craft a development plan for the Rockingham Road corridor including a presentation of a market-feasible redevelopment vision; include a strategy for the prior Kraft Foods facility.

### North Elmore Branding - Marketing & Attraction Program

Goal | Formally adopt the Elmore Corners land-use concept plan, design standards, and marketing plan to guide future development in this prime real estate location; utilize this plan to attract new entertainment and retail amenities to Davenport.

### P-Card System Implementation

Goal | Develop an efficient city-wide purchasing card system that allows for the responsible and accountable purchasing of goods and services when p-cards are the desired method of payment.

# Welcoming Neighborhoods



### **Urban Revitalization**

Goal | Develop a comprehensive plan to address blight and disinvestment in the City's urban core; identify locations to strategically invest City funds to encourage and serve as a catalyst for private revitalization and investment in neighborhoods.

### **Zoning Code Rewrite**

Goal | Evaluate the existing zoning code; during 1Q-18, a draft will be released for public review; City Council approval is anticipated during 3Q-18.

### Vacated Kraft Building Revitalization Plan

Goal | In conjunction with the Rockingham Road Retail Strategy development, begin evaluating revitalization opportunities for the vacated Kraft Building that will add continued dimension to the western downtown corridor.

### **Rental Ordinance Review & Revision**

Goal | Conduct a review of the City's existing rental ordinance and collaborate on any necessary revisions; bring forward for City Council review during 2Q-18.

# High Performing Government

### **Legislative Affairs & Strategy Development**

Goal | As part of the overall 2018 legislative strategy formally adopted by City Council in 4Q-17, staff will take formal positions and engage on key issues during the 2018 session; a legislative strategy outlining City of Davenport legislative priorities, including policy briefs on each, was distributed to the local delegation; staff will track and monitor legislation related to these issues and update the City Council accordingly.

### **Organizational & Talent Development**

Goal | Increase the City's focus on organizational and talent development to promote an engaged, healthy, vibrant workplace and to provide for next-generation leadership; Continue to conduct bi-annual cohorts of Davenport Strengths Institute, team-based coaching opportunities, etc. as methods of furthering this effort.





as directed by the City Council and through the adoption of this protect. Solid will also occurried formed delegation meeting in coordisions with the Mayer and extended criticals. Regular logislative qualities will be written and distributes to the City Council at the eard of each week are solid and protections. All the contractions are solid and protections are solid and contraction. Additionally, Microgram are with a distribute protection of the council of distribution of the council of the council of the council of the council of fairlier forms to ask distribute questions of request stores information/presentations on give topics or depending and council of the c

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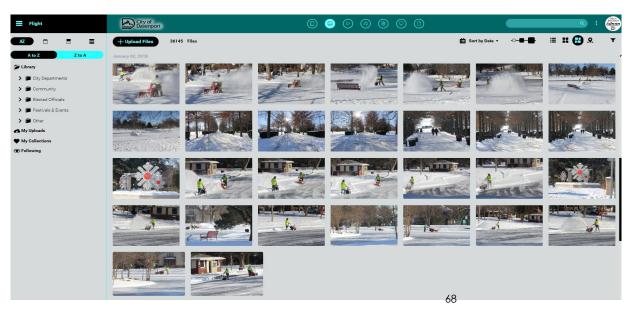
Department British Department Addison Dates

# High Performing Government



### **Centralized Image Directory**

Goal | Organize all departmental and city images into a centralized image directory with searchable tags to allow for city-wide use of photographs in city publications, documents, presentations, etc.







### West 76th Street

Goal | Complete the construction allowing a connection from Division Street to Northwest Boulevard; storm sewer work will begin in the Spring, followed by grading and earthwork

### **Veteran's Memorial Parkway**

Goal | Construct the final phase of the Veteran's Memorial Parkway project which includes a connection point from Jersey Ridge Road over the I-74 bridge; after completion of the final phase, the parkway will allow direct access from U.S. 61 in Davenport to Bettendorf.

### WPCP 28E and Consent Related Projects

Goal | Complete the final review and adopt an updated 28E agreement to modernize terms related to shared sewer assets including the cost-sharing structure and the maintenance and improvement of the joint-systems; includes a strong focus on moving consent order projects forward in a timely, scheduled process.

### I-80 Widening

Goal | Continue coordinated efforts with peer cities along the corridor, lowa Department of Transportation, and other key regional stakeholders to advance and advocate for the widening of I-80 to include safety improvements and allow for continued economic growth and impact on future development opportunities in the state of Iowa.



### Multi-Modal Study & Implementation

Goal | Develop and provide recommendations for improvements to the City's multi-modal infrastructure including bike lanes, sidewalks, shared-use paths, and the off-street trail system; this will include a DavenportGO open house with the public and a final recommendation to City Council for approval.

### 53rd Street Reconstruction & Expansion

Goal | Begin preparation for the 53rd Street Reconstruction and Expansion Project which will reconstruct and widen the roadway from Brady to Elmore Circle including the addition of a center turn lane, north-side sidewalk, and and south-side shared-use trail; Preparations in 2018 will include preliminary engineering work and environmental surveying as required by IDOT for funding opportunities.

### **Clean Water Policies & Programs**

Goal | Identify clean water ordinance improvements and project/matrix selection process for projects associated with CIP funding; update a project prioritization matrix; recommendation to City Council during 1Q-18.



### **Main Street Landing**

Goal | Finalize design, complete bidding process and commence construction of the N5 "Flex" Lot; participate in the Figge/DDP art study; begin design development of the N4 "Urban Lounge" Lot; and continue to evaluate opportunities for a public-private partnership associated with the sky bridge plaza area.

### **Fiber and Digital Connectivity**

Goal | Continue evaluating P3 models to introduce agreements and initiatives that will facilitate the expansion of high-speed broadband internet services throughout the community.

### **Commit to Regional Partnerships**

Goal | Continue the development and facilitation of partnerships focused on community enhancement.

(Davenport Community School District, Eastern Iowa Community College, State and Local Government, Rock Island Arsenal, etc.)

### Miracle Field & Inclusive Playground Projects

Goal | Partner with other Quad Cities Parks & Recreation Departments and interested organizations to secure funding for and construct an all-inclusive ball-field in Prairie Heights Park to encourage play for all.

# 18|19

Thriving.

Vibrant.

Strong.

